

## **ERRATA 2 for the Barbados Estimates 2023-2024 as laid**

Please **replace** the following with the attached in the

### **Estimates of Revenue and Expenditure 2023-2024**

#### **1. Tables:**

**9, 10, 11**

#### **2. Parliament**

- *Strategic Goals*

#### **3. Prime Minister's Office**

- *Explanatory Notes*

#### **4. Ministry of Transport, Works and Water Resources**

- *Detail Pages:*

0530 Road Rehabilitation & Improving Connectivity  
0523 Licensing Inspection of Vehicles

#### **5. Ministry of Environment and National Beautification**

- *Detail Pages:*

0409 Policy Research, Planning and Information Unit  
7095 General Management & Coordination Services

- *Explanatory Notes*

**6. Ministry of Youth, Sports and Community Empowerment**

▪ *Detail Pages:*

0563 Sports Development Unit

**7. Ministry of Energy and Business Development**

▪ *Detail Pages:*

0461 Business Development  
7040 General Management & Coordination Services  
0490 International Business and Financial Services

**8. Ministry of Housing, Lands and Maintenance**

▪ *Detail Pages:*

0531 Housing Planning Unit  
0536 Land Registry

Please **replace** the following with the attached in the

**Personal Emoluments 2023-2024**

**9. Ministry of Transport, Works and Water Resources**

▪ *Summary of Personal Emoluments*

▪ *Detail Pages:*

0523 Licensing, Inspection of Vehicles

**10. Ministry of Housing, Lands and Maintenance**

▪ *Summary of Personal Emoluments*

▪ *Detail Pages:*

0531 Housing Planning Unit  
0536 Land Registry

**TABLE 9 : PROJECTED FINANCIAL STATEMENTS - STATEMENT OF FINANCIAL POSITION**

**Government of Barbados**  
**Consolidated Fund**  
**Projected Statement of Financial Position**  
**At March 31, 2024**

	<b>Projected</b>	<b>Projected</b>	<b>Actual</b>
	<b>Mar-24</b>	<b>Mar-23</b>	<b>Mar-22</b>
<b>Assets</b>			
<b><i>Financial Assets</i></b>	<b>3,685,282,485</b>	<b>3,419,937,381</b>	<b>3,902,670,964</b>
Cash and banks	826,908,688	973,994,572	723,121,001
Restricted cash and cash equivalents	348,767,068	365,175,564	168,751,589
Sinking Fund Assets	195,242,190	208,712,995	30,094,107
Trust Funds Deposit	1,732,500	1,155,000	1,777,486
Other Funds Deposits	151,792,378	155,307,569	136,879,995
Investments - Fund accounts	753,933	753,933	741,469
Receivables (Net)	2,069,631,213	1,699,317,681	2,614,239,197
Tax Receivables (Net)	1,803,192,463	1,456,424,681	2,285,022,589
Other Receivables	266,438,750	242,893,000	329,216,607
Public Officers Loan Scheme	15,646,800	15,646,800	11,352,221
Other Loans to individuals and agencies	4,424,852	4,003,438	3,997,596
Other Assets	635,250	577,500	
Shares in public companies	418,514,682	360,467,893	380,467,893
<b><i>Non-Financial Assets</i></b>	<b>3,854,422,515</b>	<b>3,689,014,144</b>	<b>3,638,633,218.71</b>
Inventories	579,087	388,493	551,511
Capital Assets (Net)	3,853,843,429	3,688,625,652	3,638,081,708
Land and infrastructure	1,760,783,457	1,760,783,457	1,443,906,209
Other capital assets	3,017,288,209	2,798,070,432	3,042,541,525
Accumulated depreciation	(924,228,237)	(870,228,237)	(848,366,027)
<b>TOTAL ASSETS</b>	<b>7,539,705,000</b>	<b>7,108,951,525</b>	<b>7,541,304,183</b>

**TABLE 9 : PROJECTED FINANCIAL STATEMENTS - STATEMENT OF FINANCIAL POSITION**

<b>Liabilities</b>			
<b>Current Liabilities</b>	<b>1,599,771,677</b>	<b>1,580,065,261</b>	<b>1,890,936,078</b>
Overdraft Facility	130,000,000	155,000,000	214,985,000
Accounts Payable	57,264,095	52,058,268	556,374,240
Paymaster account	91,705,907	96,532,534	
Due to other Governments and Agencies	1,705,946	1,723,178	1,362,123
Pension Liability	6,095,495	6,416,311	5,382,182
Deposits	313,123,038	329,603,198	163,214,847
Deferred Revenue	32,624,158	32,624,158	32,636,004
Treasury Bills	460,999,521	447,572,350	495,103,750
Current Portion of Long Term Debt	506,253,517	458,535,265	421,877,931
<b>Debt</b>			
<b>Domestic Debt</b>	<b>8,375,774,888</b>	<b>8,447,797,463</b>	<b>7,862,177,461</b>
Treasury Notes and Debentures	7,498,093,541	7,814,939,466	7,758,010,154
Tax Certificates	64,331	79,331	82,350
Savings Bonds	73,820,890	79,820,890	2,769,957
Local Commercial Banks			0
Other Local Debt	803,796,126	552,957,776	101,315,000
<b>Foreign Debt</b>	<b>3,470,148,206</b>	<b>3,218,184,141</b>	<b>4,280,771,449</b>
Loans from International Financial Institution	1,977,474,760	1,693,415,635	1,669,313,404
Special Loans (Cap105)	499,464,274	530,076,392	1,540,056,117
Foreign Debentures	993,209,172	994,692,114	1,071,401,928
<b>Total Debt</b>	<b>11,845,923,094</b>	<b>11,665,981,604</b>	<b>12,142,948,910</b>
Trust Funds	1,732,500	1,155,000	5,314,422
Special Funds	146,045,457.50	148,851,502.40	131,642,922
<b>Long-term Liabilities</b>	<b>11,993,701,052</b>	<b>11,815,988,106</b>	<b>12,279,906,254</b>
<b>TOTAL LIABILITIES</b>	<b>13,593,472,729</b>	<b>13,396,053,367</b>	<b>14,170,842,332</b>
<b>Equity</b>			
(Surplus) Deficit b/f	6,287,101,843	6,454,497,235	5,291,981,420
(Surplus) Deficit Current Year	(169,934,841)	(103,996,119)	1,400,956,002
Revaluation Reserve	(63,399,274)	(63,399,274)	(63,399,274)
<b>Consolidated Fund (Surplus) Deficit</b>	<b>6,053,767,728</b>	<b>6,287,101,843</b>	<b>6,629,538,149</b>
<b>TOTAL NET ASSET/EQUITY</b>	<b>(6,053,767,728)</b>	<b>(6,287,101,842)</b>	<b>(6,629,538,149)</b>

**TABLE 10: PROJECTED FINANCIAL STATEMENTS - STATEMENT OF FINANCIAL PERFORMANCE**

<b>Government of Barbados</b>				
<b>Consolidated Fund</b>				
<b>Projected Statement of Financial Performance</b>				
<b>For the Year Ended March 31, 2024</b>				
	<b>PROJECTED</b>	<b>APPROVED</b>	<b>REVISED</b>	<b>ACTUAL</b>
	<b>2023-2024</b>	<b>ESTIMATES</b>	<b>ESTIMATES</b>	<b>2021-2022</b>
	<b>\$</b>	<b>2022-2023</b>	<b>2022-2023</b>	<b>\$</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Revenues</b>				
Taxation:				
Goods and Services	1,612,530,929	1,520,663,059	1,464,456,504	1,257,284,226
Income and Profits	1,071,304,956	966,312,768	1,024,520,055	861,692,931
Property	255,939,934	248,345,086	227,384,934	223,959,932
International Trade	256,700,000	242,970,930	241,200,000	231,008,360
Other	21,900,000	10,244,611	20,420,000	13,392,945
<b>Total Taxation Revenue</b>	<b>3,218,375,819</b>	<b>2,988,536,454</b>	<b>2,977,981,493</b>	<b>2,587,338,393</b>
Non-Taxation:				
Special Receipts	11,413,911	57,552,988	2,312,561	-
Levies, fees, fines and penalties	79,439,208	121,990,127	67,302,238	101,112,897
Investment Income	3,256,040	21,295,087	21,295,087	5,765,803
Other	174,397,558	11,552,693	142,913,497	6,797,052
Grant Income	4,100,000	5,765,340	25,700,000	-
<b>Total Non-Tax Revenue</b>	<b>272,606,717</b>	<b>218,156,235</b>	<b>259,523,383</b>	<b>113,675,753</b>
<b>Total Current Revenue</b>	<b>3,490,982,536</b>	<b>3,206,692,689</b>	<b>3,237,504,876</b>	<b>2,701,014,146</b>
<b>Expenditure</b>				
<b>Operating Expenses</b>	<b>2,588,617,413</b>	<b>2,494,270,336</b>	<b>2,581,903,007</b>	<b>2,713,946,742</b>
Personal Emoluments	781,874,964	780,241,293	787,344,047	749,524,273
Employer Contributions	80,528,784	77,948,960	78,379,705	78,481,622
Goods and Services	572,824,028	521,517,131	578,441,879	661,104,944
Depreciation Expense	54,000,000	54,000,000	54,000,000	43,277,052
Bad Debt Expense	1,002,455	989,555	989,555	9,880,606
Loss on investments	-	-	-	-
Transfers to Institutions and Individuals	680,989,244	648,768,998	672,024,468	810,608,561
Retiring Benefits and Allowances	393,919,639	386,005,291	386,005,291	340,245,554
Subscriptions and Contributions	23,478,299	24,799,108	24,718,062	20,824,130
<b>Debt Service</b>	<b>651,592,432</b>	<b>501,035,819</b>	<b>551,141,186</b>	<b>391,453,035</b>
Interest Expense	639,127,793	491,252,232	538,734,356	383,962,718
Expenses of Loans	12,464,639	9,783,587	12,406,830	7,490,317
<b>Total Current Expenditure</b>	<b>3,240,209,845</b>	<b>2,995,306,155</b>	<b>3,133,044,193</b>	<b>3,105,399,777</b>
<b>Capital Expenditure</b>				
Capital Transfers	93,337,850	92,509,900	89,594,208	268,894,435
<b>Total Current and Capital Expenditure</b>	<b>3,333,547,695</b>	<b>3,087,816,055</b>	<b>3,222,638,401</b>	<b>3,374,294,211</b>
<b>Consolidated Fund Deficit (Surplus)</b>	<b>(157,434,841)</b>	<b>(118,876,634)</b>	<b>(14,866,475)</b>	<b>673,280,065</b>
<b>Annex Revenue</b>	<b>12,500,000</b>	<b>11,023,800</b>	<b>12,000,000</b>	<b>9,448,924</b>
<b>Annex Expenditure</b>	<b>-</b>	<b>25,904,315</b>	<b>-</b>	<b>23,554,148</b>
<b>Annex (Net)</b>	<b>(12,500,000)</b>	<b>14,880,515</b>	<b>(12,000,000)</b>	<b>14,105,223</b>
<b>Consolidated Fund Deficit (Surplus)</b>	<b>(157,434,841)</b>	<b>(118,876,634)</b>	<b>(14,866,475)</b>	<b>673,280,065</b>
<b>Including Annex</b>	<b>(169,934,841)</b>	<b>(103,996,119)</b>	<b>(26,866,475)</b>	<b>687,385,288</b>

**TABLE 11: PROJECTED FINANCIAL STATEMENTS - CASH FLOW**

**Government of Barbados  
Consolidated Fund  
Projected Cash Flow Statement  
For the Year Ended March 31, 2024**

**CASH FLOWS FROM OPERATING ACTIVITIES****Receipts**

Taxation	3,218,375,819
Sale of Goods and Services	12,500,000
Interest income	3,256,040
Other receipts	269,350,677
Total receipts from operations	3,503,482,536

**Payments**

Employee costs	(862,403,748)
Retiring Benefits	(393,919,639)
Suppliers	(572,824,028)
Interest paid	(639,127,793)
Other payments	(810,270,032)
Total Payments	(3,278,545,240)

**Net cash flows from operating activities** **224,937,296**

**CASH FLOWS FROM INVESTING ACTIVITIES**

Acquisition of capital assets	(218,217,777)
Dividends and Royalties	
Decrease (Increase) in investments	41,638,292
Decrease (Increase) in funding of broader public sector organisations	479,165
<b>Net cash flows from investing activities</b>	<b>(176,100,320)</b>

**CASH FLOWS FROM FINANCING ACTIVITIES**

Proceeds from borrowing	466,100,000
Repayment of borrowing	(662,022,860)
<b>Net cash flows from financing activities</b>	<b>(195,922,860)</b>

**Net increase / (decrease) in cash and cash equivalents** **(147,085,884)**

**Cash and cash equivalents at April 1, 2023** **973,994,572**

**Cash and cash equivalents at March 31, 2024** **826,908,688**

# PARLIAMENT

## STRATEGIC GOALS

**The strategic goals of the Ministry are:**

- To effect the smooth running of both Houses of Parliament to enable this legislative body to bring to the fore critical information through open debate in Parliament as recorded in Hansard, to introduce and amend statutes and other subsidiary legislation to correct and alleviate problems in the society.
- To administer the Parliament (Administration) Act, Cap. 10.

## EXPLANATORY NOTES

### **Program 040: Direction and Policy Formulation Services**

#### Subprogram 7000: GENERAL MANAGEMENT AND COORDINATION SERVICES

- 226 – Provides for the cost of fees and allowances for officers on contract and fees for consultants.
- 230 – Provides for contingencies.
- 751 – Provides for renovations to Government Headquarters.
- 752 – Provides for purchase of workstations, servers, security equipment and other computer hardware.
- 753 – Provides for the purchase of fire proof cabinets and office furniture.
- 756 - Provides for the purchase of a vehicle.

#### Subprogram 0034: COMMITMENT FOR RESULTS DEPARTMENT

- 752 – Provides for the purchase of workstations, printers and computer hardware.
- 753 – Provides for the purchase of tables and chairs.

#### Subprogram 0041: PRIME MINISTER'S OFFICIAL RESIDENCE

- 751 – Provides for a photovoltaic system, roof repairs and replacement of shingles.
- 752 – Provides for energy efficient equipment.
- 753 – Provides for the replacement of lighting fixtures, drapes and furniture.

#### Subprogram 0144: PLANNING AND DEVELOPMENT DEPARTMENT

- 226 – Provides for consultancy services.
- 752 – Provides for the purchase of workstations, printers and computer hardware.
- 753 – Provides for the purchase of a conference room table and chairs.
- 756 - Provides for the purchase of a vehicle.



## EXPLANATORY NOTES

**Program 366: National Crisis Management**

Subprogram 6205: PROGRAMME MANAGEMENT – COVID 19

314 – Provides for grants for the Adopt-Our-Families programme.

**Program 041: National Defence and Security Preparedness**

Subprogram 0042: NATIONAL SECURITY

226 - Provides for consultancy services.

317 – Provides for subscriptions to the Regional Security System.

752 - Provides for the purchase of office equipment and workstations.

Subprogram 0043: BARBADOS DEFENCE FORCE

316 – Includes provision for the operating expenses of the Barbados Defence Force.

318 – Provides for the payment of pensions to former members of the Barbados Defence Force.

416 – Provides for a grant to cover capital expenditure.

Subprogram 0044: BARBADOS CADET CORPS

316 – Includes provision for the operating expenses of the Barbados Cadet Corps.

416 – Provides for a grant to cover capital expenditure.

Subprogram 0058: ASSISTANCE TO LEGIONNAIRES

Subprogram 0059: INTEGRATED COASTAL SURVEILLANCE SYSTEM

- 226 – Provides for consultancy services for the Integrated Coastal Surveillance System.
  - 752 - Provides for the purchase of equipment.
  - 756 - Provides for the purchase of a vehicle.
- Subprogram 0101: ANTI-CORRUPTION UNIT
- 226 – Provides for consultancy services.
  - 756 - Provides for the purchase of a vehicle.
- Program 045: National Transformation**
- Subprogram 0033: FUTURE BARBADOS
- 223 – Provides for the FUTURES PACES and national beautification projects.
  - 226 – Provides for the cost of fees for consultants.
- Subprogram 0035: OFFICE OF REFORM OF ECONOMIC AND SOCIAL MINISTRIES
- 752 – Provides for the purchase of workstations, printers and computer hardware.
  - 753 – Provides for the purchase of tables and chairs.
- Subprogram 0148: NATIONAL TRANSFORMATION INITIATIVE
- 226 – Provides for the cost of fees and allowances for consultants.

## EXPLANATORY NOTES

### **Program 276: Culture**

#### Subprogram 7005: GENERAL MANAGEMENT AND COORDINATION SERVICES

- 226 – Provides for fees for professional services.
- 315 – Provides for grants to the Barbados Museum & Historical Society, the Barbados Landship, the Barbados Arts and the Barbados Dance Theatre, the Holetown and Oistins Festivals and the Barbados Workers Union for May Day Celebrations.
- 317 – Provides for a contribution to the International Centre for the Study of Preservation and Restoration of Cultural Property (ICCROM), the World Heritage Convention, the Organization of World Heritage Cities 2013 and UNESCO.
- 415 – Provides capital assistance to Barbados Museum and Historical Society.

#### Subprogram 0054: BARBADOS NATIONAL ART GALLERY

- 316 – Provides for the operating expenses of the Barbados National Gallery.

#### Subprogram 0055: CREATIVE ECONOMY INITIATIVES

#### Subprogram 0296: FILM CENSORSHIP BOARD

- 315 – Includes provision for the payment of fees to Board Members for attendance at meetings, the censorship of movies, refreshments and travel cost associated with the censorship of movies and films, Outreach Activities and Reviewing of the Film Censorship Act.

#### Subprogram 0297: SPECIAL PROJECTS

- 785 – Professional fees and material pertaining to Rock Hall Freedom Village Project and the redevelopment of National Heroes Square.

## EXPLANATORY NOTES

Subprogram 0298: NATIONAL CULTURAL FOUNDATION

- 316 – Provides for a grant to the National Cultural Foundation.
- 416 – Provides for a capital grant to the National Cultural Foundation.

Subprogram 0299: ARCHIVES

- 226 – Provides for fees for professional services.
- 751 – Provides for building improvements to the Archives Buildings.
- 752 – Provides for the purchase of safety equipment.
- 753 – Provides for the purchase of conservation equipment.

Subprogram 0300: NATIONAL LIBRARY SERVICE

- 226 – Provides for fees for professional services.
- 317 – Provides annual contribution for the IFLA, IFLA Core Activity, ACURIL and IRA.
- 751 – Provides for air conditioning system.
- 752 – Provides for the purchase of computers and microfilm.
- 753 – Provides for the purchase of chairs and shelving.

**Program 332: Development of Tourism Potential**

Subprogram 0347: BARBADOS TOURISM INVESTMENT INC.

- 316 – Includes provision for the operating expenses of the Barbados Tourism Investment Inc.
- 416 - Provides for a grant to cover capital expenditure including the construction of a new Geriatric Hospital.

## EXPLANATORY NOTES

### **Program 337: Investment Promotion and Facilitation**

#### Subprogram 7083: INVEST BARBADOS

316 – Provides financial assistance for capacity building and institutional strengthening, competitiveness enhancement, export promotion and marketing and trade facilitation.

416 – Provides for a grant to cover capital expenditure.

### **Program 425: Promotion of Sporting Achievement & Fitness**

#### Subprogram 0489: KENSINGTON OVAL MANAGEMENT INC.

316 – Includes provision for the operating expenses of the Kensington Oval Management Inc.

416 – Provides for a grant to cover capital expenditure.

### **Program 631: Urban Development**

#### Subprogram 0534: Urban Development Commission

316 – Provides for a grant to cover recurrent expenses.

416 – Provides for a capital grant to cover the Urban Development Commission to assist with the development of its programs.

### **Program 166: Rural Development**

#### Subprogram 0181: Rural Development Commission

316 – Provides for a grant to cover recurrent expenses.

416 – Provides for a capital grant to cover the Rural Development Commission to assist with the development of its programs.

EXPLANATORY NOTES

**Program 636:           Urban and Rural Development**

Subprogram 0556:   National Development Commission

316    –    Provides for a grant to cover recurrent expenses.

416    –    Provides for a capital grant to assist with the development of its programs.

Head 13(vi)

**BARBADOS ESTIMATES 2023 - 2024**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>81</b>	<b>MINISTRY OF TRANSPORT, WORKS AND WATER RESOURCES</b>
<b>PROGRAMME:</b>	<b>510</b>	<b>Road Networks Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the maintenance of all roads, cane tracks and guard walls, including highway rehabilitation and all major road projects.
<b>SUBPROGRAMME:</b>	<b>0530</b>	<b>IDB ROAD REHABILITATION &amp; IMPROVING CONNECTIVITY</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the improvement of the road infrastructure to enhance the tourism competitiveness, reduce congestion and improve safety on the roads.

<b>MINISTRY OF TRANSPORT, WORKS AND WATER RESOURCES</b>	<b>Actual Expenditure 2021-2022</b>	<b>Approved Estimates 2022-2023</b>	<b>Revised Estimates 2022-2023</b>	<b>Budget Estimates 2023-2024</b>	<b>Forward Estimates 2024-2025</b>	<b>Forward Estimates 2025-2026</b>
510 ROAD NETWORK SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0530 Road Rehabilitation &amp; Improving Connectivity of Road Infrac</b>						
208 Rental of Property		5,000	5,000			
210 Supplies & Materials	2,735	6,250	6,250	13,400		
211 Maintenance of Property	1,874	6,000	6,000	6,000		
212 Operating Expenses	2,306	16,000	16,000	5,500		
226 Professional Services	359,479	2,158,000	2,158,000	762,000		
<b>Total Non Statutory Recurrent Expenditure</b>	366,394	2,191,250	2,191,250	786,900		
752 Machinery & Equipment	13,603	7,500	7,500	4,000		
785 Assets Under Construction	99,907	6,000,000	23,780,000	4,600,000		
<b>Total Non Statutory Capital Expenditure</b>	113,510	6,007,500	23,787,500	4,604,000		
<b>Total Subprogram 0530 :</b>	479,904	8,198,750	25,978,750	5,390,900		

**BARBADOS ESTIMATES 2023 - 2024**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>81</b>	<b>MINISTRY OF TRANSPORT, WORKS AND WATER RESOURCES</b>
<b>PROGRAMME:</b>	<b>516</b>	<b>Public Transportation Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the inspection of all motor vehicles used for public transportation, agriculture and industrial purposes. It also provides for the supervision of the Transport System.
<b>SUBPROGRAMME:</b>	<b>0523</b>	<b>LICENSING, INSPECTION OF VEHICLES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the inspection of all motor vehicles as well as the regulating and control of the transport System.

<b>MINISTRY OF TRANSPORT, WORKS AND WATER RESOURCES</b>	<b>Actual Expenditure 2021-2022</b>	<b>Approved Estimates 2022-2023</b>	<b>Revised Estimates 2022-2023</b>	<b>Budget Estimates 2023-2024</b>	<b>Forward Estimates 2024-2025</b>	<b>Forward Estimates 2025-2026</b>
516 PUBLIC TRANSPORTATION SERVICES	\$	\$	\$	\$	\$	\$
<b>Subprogram 0523 Licensing Inspection of Vehicles</b>						
102 Other Personal Emoluments	26,098	34,878	34,878	109,170	135,626	135,626
103 Employers Contributions	215,820	276,754	276,754	252,673	263,566	264,987
206 Travel	46,263	40,000	40,000	70,000	90,000	90,000
207 Utilities	268	55,000	55,000	65,300	67,800	70,300
208 Rental of Property	18,053	20,000	20,000	22,000	22,000	22,000
210 Supplies & Materials	1,192,351	1,447,000	1,447,000	1,707,500	537,500	532,500
211 Maintenance of Property	72,715	1,002,994	1,002,994	1,002,994	1,156,066	1,146,066
212 Operating Expenses	41,708	42,500	42,500	53,000	47,000	45,500
226 Professional Services	111,533	706,433	706,433	706,433	600,000	400,000
<b>Total Non Statutory Recurrent Expenditure</b>	1,724,810	3,625,559	3,625,559	3,989,070	2,919,558	2,706,979
752 Machinery & Equipment	637,075	2,485,000	2,485,000	2,406,500	10,000	10,000
755 Computer Software	632,453	790,570	790,570	790,570	25,000	
<b>Total Non Statutory Capital Expenditure</b>	1,269,528	3,275,570	3,275,570	3,197,070	35,000	10,000
101 Statutory Personal Emoluments	1,925,998	2,385,837	2,385,837	2,124,492	2,271,244	2,283,503
<b>Total Statutory Expenditure</b>	1,925,998	2,385,837	2,385,837	2,124,492	2,271,244	2,283,503
<b>Total Subprogram 0523 :</b>	4,920,336	9,286,966	9,286,966	9,310,632	5,225,802	5,000,482



**BARBADOS ESTIMATES 2023 - 2024**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>82</b>	<b>MINISTRY OF THE ENVIRONMENT AND NATIONAL BEAUTIFICATION</b>
<b>PROGRAMME:</b>	<b>650</b>	<b>Preservation &amp; Conservation of the Terrestrial &amp; Marine Environment</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made for the conservation and preservation of the terrestrial and marine environment.
<b>SUBPROGRAMME:</b>	<b>0409</b>	<b>POLICY RESEARCH, PLANNING &amp; INFORMATION UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To facilitate, information dissemination, and research functions to support environmental policy design, implementation, evaluation and reporting processes.

<b>MINISTRY OF ENVIRONMENT AND NATIONAL BEAUTIFICATION</b>	<b>Actual Expenditure 2021-2022</b>	<b>Approved Estimates 2022-2023</b>	<b>Revised Estimates 2022-2023</b>	<b>Budget Estimates 2023-2024</b>	<b>Forward Estimates 2024-2025</b>	<b>Forward Estimates 2025-2026</b>
650 PRESERVATION AND CONSERVATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0409 Policy Research, Planning and Information Unit</b>						
102 Other Personal Emoluments	11,792	154,007	154,007	14,289	14,289	14,289
103 Employers Contributions	44,143	58,504	58,504	59,183	61,706	62,071
206 Travel	363	12,000	12,000	12,000	12,000	12,000
207 Utilities					3,600	3,600
209 Library Books & Publications		1,000	1,000	1,000	1,000	1,000
210 Supplies & Materials	816	34,025	34,025			
211 Maintenance of Property	7,200	7,500	7,500			
212 Operating Expenses	43,729	154,500	154,500			
226 Professional Services	63,860	70,000	70,000	32,500	30,000	30,000
<b>Total Non Statutory Recurrent Expenditure</b>	171,903	491,536	491,536	273,472	122,595	122,960
752 Machinery & Equipment	6,032	10,000	10,000	10,000	5,000	5,000
<b>Total Non Statutory Capital Expenditure</b>	6,032	10,000	10,000	10,000	5,000	5,000
101 Statutory Personal Emoluments	536,461	480,014	480,014	622,444	697,264	699,115
<b>Total Statutory Expenditure</b>	536,461	480,014	480,014	622,444	697,264	699,115
<b>Total Subprogram 0409 :</b>	714,396	981,550	981,550	905,916	824,859	827,075

**BARBADOS ESTIMATES 2023 - 2024**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>82</b>	<b>MINISTRY OF THE ENVIRONMENT AND NATIONAL BEAUTIFICATION</b>
<b>PROGRAMME:</b>	<b>650</b>	<b>Preservation &amp; Conservation of the Terrestrial &amp; Marine Environment</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made for the conservation and preservation of the terrestrial and marine environment.
<b>SUBPROGRAMME:</b>	<b>7095</b>	<b>GENERAL MANAGEMENT &amp; CO-ORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Initiation and review of policy administration and supervision of Operating Departments in respect of the execution of approved policies and programs and the exercise of budgetary control over funds voted by Parliament.

<b>MINISTRY OF ENVIRONMENT AND NATIONAL BEAUTIFICATION</b>	<b>Actual Expenditure 2021-2022</b>	<b>Approved Estimates 2022-2023</b>	<b>Revised Estimates 2022-2023</b>	<b>Budget Estimates 2023-2024</b>	<b>Forward Estimates 2024-2025</b>	<b>Forward Estimates 2025-2026</b>
650 PRESERVATION AND CONSERVATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 7095 General Management &amp; Coordination Services</b>						
102 Other Personal Emoluments	55,210	43,221	43,221	66,910	66,911	66,911
103 Employers Contributions	104,680	110,000	110,000	104,461	100,370	100,715
206 Travel	4,902	7,000	7,000	9,000	9,000	9,000
207 Utilities	73,054	110,555	110,555	110,555	110,555	110,555
208 Rental of Property	39,399	45,628	45,628	45,628	45,628	45,628
209 Library Books & Publications	2,860	5,000	5,000	5,000	5,000	5,000
210 Supplies & Materials	33,233	69,900	69,900	69,900	70,600	68,400
211 Maintenance of Property	63,078	76,430	76,430	79,510	75,930	76,430
212 Operating Expenses	77,931	230,820	230,820	440,320	330,820	330,820
226 Professional Services	208,828	267,800	267,800	230,000	360,000	270,000
315 Grants to Non-Profit Organisations	58,452			100,000	100,000	100,000
317 Subscriptions	66,060	75,000	75,000	75,000	75,000	75,000
<b>Total Non Statutory Recurrent Expenditure</b>	<b>787,687</b>	<b>1,041,354</b>	<b>1,041,354</b>	<b>1,336,284</b>	<b>1,349,814</b>	<b>1,258,459</b>
752 Machinery & Equipment		15,000	15,000	18,000	15,000	12,000
753 Furniture and Fittings				31,000	5,000	5,000
<b>Total Non Statutory Capital Expenditure</b>		<b>15,000</b>	<b>15,000</b>	<b>49,000</b>	<b>20,000</b>	<b>17,000</b>
101 Statutory Personal Emoluments	1,065,370	1,057,287	1,057,287	992,101	1,015,623	1,018,773
<b>Total Statutory Expenditure</b>	<b>1,065,370</b>	<b>1,057,287</b>	<b>1,057,287</b>	<b>992,101</b>	<b>1,015,623</b>	<b>1,018,773</b>
<b>Total Subprogram 7095 :</b>	<b>1,853,057</b>	<b>2,113,641</b>	<b>2,113,641</b>	<b>2,377,385</b>	<b>2,385,437</b>	<b>2,294,232</b>

## EXPLANATORY NOTES

### Subprogram 7095: GENERAL MANAGEMENT AND COORDINATION SERVICES

- 226 – Provides for the consultancy services for Project Assistant on Biodiversity and Public Relations officer assigned to the Ministry. Also provides for Consultant and Field assistant in the Gullies and Ecosystem Management Program
- 315 – Provides for support to NGOs (BSTP/ Wild Isle Trust). Support to Community Groups in the Gullies Program and also provides for School participation in the School Environmental Program
- 317 – Provides for subscriptions to Regional and International organizations conventions - UNEP Trust Fund, UNCCD Cities Trust Fund, UN Convention to Combat Desertification, UNEP Environment Fund.
- 751 – Provides for upgrading of computers

### Subprogram 0386: NATIONAL CONSERVATION COMMISSION

- 316 – Provides for the payment of administration costs and other operating expenses of the National Conservation Commission.
- 318 – Provides for the payment of retiring benefits of the National Conservation Commission.
- 416 – Provides for the purchase of Grow Container

### Subprogram 0399: BOTANICAL GARDENS

- 226 – Provides for the Professional services for the redevelopment of the Botanical gardens
- 756 – Provides for new vehicle (Hybrid)
- 785 – Provides for the architectural design of the elements within the Botanical Gardens

### Subprogram 0409: POLICY RESEARCH, PLANNING & INFORMATION UNIT

- 226 – Provides for activities related to the UN PAGE, Environmental Governance Assessment, and XII Forum Follow up.

**BARBADOS ESTIMATES 2023 - 2024**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>91</b>	<b>MINISTRY OF YOUTH, SPORTS AND COMMUNITY EMPOWERMENT</b>
<b>PROGRAMME:</b>	<b>277</b>	<b>Youth Affairs and Sports</b>
<b>PROGRAMME STATEMENT:</b>		Provides an enabling environment for the holistic development and protection of children, youth and families.
<b>SUBPROGRAMME:</b>	<b>0563</b>	<b>SPORTS DEVELOPMENT UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		To create an environment that is conducive to excellence and development in sports, while highlighting the economic potential of sports and promoting it as a mechanism for social development.

<b>MINISTRY OF YOUTH, SPORTS AND COMMUNITY EMPOWERMENT</b>	<b>Actual Expenditure 2021-2022</b>	<b>Approved Estimates 2022-2023</b>	<b>Revised Estimates 2022-2023</b>	<b>Budget Estimates 2023-2024</b>	<b>Forward Estimates 2024-2025</b>	<b>Forward Estimates 2025-2026</b>
277 YOUTH AFFAIRS AND SPORTS	\$	\$	\$	\$	\$	\$
<b>Subprogram 0563 Sports Development Unit</b>						
102 Other Personal Emoluments				254,994	254,994	254,994
103 Employers Contributions				29,806	29,806	29,806
206 Travel				10,000	10,000	10,000
207 Utilities				8,347	8,374	8,374
209 Library Books & Publications				530	530	530
210 Supplies & Materials				40,353	6,135	3,500
212 Operating Expenses				3,178,135	761,999	766,847
226 Professional Services				114,000	114,000	114,000
315 Grants to Non-Profit Organisations				250,000	250,000	250,000
<b>Total Non Statutory Recurrent Expenditure</b>				1,646,165	1,435,838	1,438,051
101 Statutory Personal Emoluments				71,936	71,936	71,936
<b>Total Statutory Expenditure</b>				71,936	71,936	71,936
<b>Total Subprogram 0563 :</b>				3,958,101	1,507,774	1,509,987

**BARBADOS ESTIMATES 2023 - 2024**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>92</b>	<b>MINISTRY OF ENERGY AND BUSINESS DEVELOPMENT</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction &amp; Policy Formulation Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the general management and coordination of the various activities of the Ministry.
<b>SUBPROGRAMME:</b>	<b>7040</b>	<b>GENERAL MANAGEMENT AND COORDINATION SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the formulation, execution and review of policy affecting all programs of the Ministry as well as the supervision of all departments and agencies with respect to general and personnel administration.

<b>MINISTRY OF ENERGY AND BUSINESS DEVELOPMENT</b>	<b>Actual Expenditure 2021-2022</b>	<b>Approved Estimates 2022-2023</b>	<b>Revised Estimates 2022-2023</b>	<b>Budget Estimates 2023-2024</b>	<b>Forward Estimates 2024-2025</b>	<b>Forward Estimates 2025-2026</b>
040 DIRECTION & POLICY FORMULATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 7040 General Management and Coordination Services</b>						
102 Other Personal Emoluments	207,422	104,588	104,588	100,631	197,346	198,679
103 Employers Contributions	120,518	77,171	77,171	64,744		
206 Travel	219	1,200	1,200	1,200	1,200	1,200
207 Utilities	53,754	64,732	64,732	66,732	63,132	63,132
209 Library Books & Publications	1,965	2,500	2,500	2,500	2,500	2,500
210 Supplies & Materials	35,329	68,300	68,300	71,800	50,550	49,550
211 Maintenance of Property	16,857	71,632	71,632	58,332	51,132	51,132
212 Operating Expenses	10,379	10,615	10,615	10,615	10,615	10,615
223 Structures				950	950	950
226 Professional Services	30,500	87,310	87,310	33,110	33,110	33,110
230 Contingencies		950	950			
315 Grants to Non-Profit Organisations						380,000
<b>Total Non Statutory Recurrent Expenditure</b>	476,943	488,998	488,998	410,614	410,535	790,868
752 Machinery & Equipment	28,794	10,250	10,250	52,000	7,500	7,500
756 Vehicles		94,500	94,500	94,500		
<b>Total Non Statutory Capital Expenditure</b>	28,794	104,750	104,750	146,500	7,500	7,500
101 Statutory Personal Emoluments	644,975	700,678	700,678	658,446	933,430	939,430
<b>Total Statutory Expenditure</b>	644,975	700,678	700,678	658,446	933,430	939,430
<b>Total Subprogram 7040 :</b>	1,150,712	1,294,426	1,294,426	1,215,560	1,351,465	1,737,798

**BARBADOS ESTIMATES 2023 - 2024**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>92</b>	<b>MINISTRY OF ENERGY AND BUSINESS DEVELOPMENT</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction &amp; Policy Formulation Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the initiation and review of policy affecting all programmes and projects of the Ministry.
<b>SUBPROGRAMME:</b>	<b>0461</b>	<b>BUSINESS DEVELOPMENT</b>
<b>SUBPROGRAMME STATEMENT:</b>		Provides for the collaboration with agencies working with small business to facilitate the delivery of quality services to the sector; the conducting of research into the development of SMEs and the general promotion of business development.

<b>MINISTRY OF ENERGY AND BUSINESS DEVELOPMENT</b>	<b>Actual Expenditure 2021-2022</b>	<b>Approved Estimates 2022-2023</b>	<b>Revised Estimates 2022-2023</b>	<b>Budget Estimates 2023-2024</b>	<b>Forward Estimates 2024-2025</b>	<b>Forward Estimates 2025-2026</b>
040 DIRECTION & POLICY FORMULATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0461 BUSINESS DEVELOPMENT</b>						
102 Other Personal Emoluments	263	28,516	28,516	28,516	28,516	28,516
103 Employers Contributions	19,310	20,979	20,979	20,979	21,435	21,435
206 Travel	366	2,500	2,500	2,500	2,500	2,500
207 Utilities	1,865	3,200	3,200	3,200	3,700	3,700
209 Library Books & Publications	252	1,000	1,000	700	700	700
210 Supplies & Materials	8,956	20,500	20,500	17,000	18,000	18,000
211 Maintenance of Property		2,000	2,000	2,000	2,000	2,000
212 Operating Expenses	67,591	200,000	200,000	746,000	1,647,000	1,647,000
226 Professional Services	315,351	315,000	315,000	210,000	210,000	260,000
314 Grants To Individuals	499,340	500,000	500,000	500,000	500,000	500,000
315 Grants to Non-Profit Organisations	539,789	480,000	480,000	1,187,000	1,240,000	1,240,000
<b>Total Non Statutory Recurrent Expenditure</b>	1,453,083	1,573,695	1,573,695	2,717,895	3,673,850	3,723,850
752 Machinery & Equipment		10,500	10,500	14,900	9,500	10,500
753 Furniture and Fittings		7,500	7,500	7,500	7,500	7,500
785 Assets Under Construction		450,000	450,000	1,200,000	450,000	450,000
<b>Total Non Statutory Capital Expenditure</b>		468,000	468,000	1,222,400	467,000	468,000
101 Statutory Personal Emoluments	239,585	240,145	240,145	241,996	241,996	241,996
<b>Total Statutory Expenditure</b>	239,585	240,145	240,145	241,996	241,996	241,996
<b>Total Subprogram 0461 :</b>	1,692,668	2,281,840	2,281,840	4,182,291	4,382,847	4,433,847

**BARBADOS ESTIMATES 2023 - 2024**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>92</b>	<b>MINISTRY OF ENERGY AND BUSINESS DEVELOPMENT</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction &amp; Policy Formulation Services</b>
<b>PROGRAMME STATEMENT:</b>		Provides for the general management and coordination of the various activities of the Ministry.
<b>SUBPROGRAMME:</b>	<b>0490</b>	<b>INTERNATIONAL BUSINESS AND FINANCIAL SERVICES</b>
<b>SUBPROGRAMME STATEMENT:</b>		To support Government's renewed vision for the development of the International Business Sector, through the expansion and diversification of products and services.

<b>MINISTRY OF ENERGY AND BUSINESS DEVELOPMENT</b>	<b>Actual Expenditure 2021-2022</b>	<b>Approved Estimates 2022-2023</b>	<b>Revised Estimates 2022-2023</b>	<b>Budget Estimates 2023-2024</b>	<b>Forward Estimates 2024-2025</b>	<b>Forward Estimates 2025-2026</b>
040 DIRECTION & POLICY FORMULATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0490 International Business and Financial Services</b>						
102 Other Personal Emoluments	301,171	635,803	635,803	1,076,070	1,266,955	1,266,955
103 Employers Contributions	85,360	158,171	158,171	160,137		
206 Travel		5,000	5,000	20,012	20,012	20,012
209 Library Books & Publications		500	500		500	500
210 Supplies & Materials				8,450	10,450	10,450
211 Maintenance of Property	5,694	24,157	24,157	24,157	24,157	24,157
212 Operating Expenses	26,109	169,273	169,273	350,945	305,945	305,945
226 Professional Services	87,580	318,620	318,620	2,171,420	432,620	432,620
315 Grants to Non-Profit Organisations	88,000	88,000	88,000	88,000	88,000	88,000
317 Subscriptions	117,096	137,739	137,739	137,739	137,739	137,739
<b>Total Non Statutory Recurrent Expenditure</b>	711,010	1,537,263	1,537,263	2,298,130	2,286,378	2,286,378
752 Machinery & Equipment	20,280	15,000	15,000		5,000	5,000
755 Computer Software	1,355,058	2,797,230	2,797,230	2,445,110	2,100,000	2,100,000
<b>Total Non Statutory Capital Expenditure</b>	1,375,338	2,812,230	2,812,230	2,445,110	2,105,000	2,105,000
101 Statutory Personal Emoluments	1,088,165	1,038,966	1,038,966	990,276	992,127	992,127
<b>Total Statutory Expenditure</b>	1,088,165	1,038,966	1,038,966	990,276	992,127	992,127
<b>Total Subprogram 0490 :</b>	3,174,513	5,388,459	5,388,459	7,438,716	5,383,505	5,383,505

**BARBADOS ESTIMATES 2023 - 2024**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>040</b>	<b>Direction &amp; Policy Formulation Services</b>
<b>PROGRAMME STATEMENT:</b>		Provision is made under this program for the administrative costs of carrying out Government housing policies, according to the Housing Act. (Cap 226).
<b>SUBPROGRAMME:</b>	<b>0531</b>	<b>HOUSING PLANNING UNIT</b>
<b>SUBPROGRAMME STATEMENT:</b>		This subprogram has the responsibility for the formulation of Housing Policies; Planning for new Housing Development needs; and Housing Survey of Tenancies etc.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2021-2022</b>	<b>Approved Estimates 2022-2023</b>	<b>Revised Estimates 2022-2023</b>	<b>Budget Estimates 2023-2024</b>	<b>Forward Estimates 2024-2025</b>	<b>Forward Estimates 2025-2026</b>
040 DIRECTION AND POLICY FORMULATION	\$	\$	\$	\$	\$	\$
<b>Subprogram 0531 Housing Planning Unit</b>						
102 Other Personal Emoluments	29,478	56,810	56,810	154,685	50,864	50,864
103 Employers Contributions	62,438	69,663	69,663	77,459	70,578	70,578
206 Travel	24,157	41,000	41,000	53,000	41,000	41,000
210 Supplies & Materials	21,367	17,400	17,400	44,950	18,200	18,200
212 Operating Expenses	1,379	913,000	913,000	266,091	236,000	236,000
226 Professional Services	120,368	235,000	235,000	427,309	259,000	259,000
<b>Total Non Statutory Recurrent Expenditure</b>	259,185	1,332,873	1,332,873	1,023,494	675,642	675,642
752 Machinery & Equipment	16,888			8,900		
785 Assets Under Construction	21,359,843		2,800,000			
<b>Total Non Statutory Capital Expenditure</b>	21,376,731		2,800,000	8,900		
101 Statutory Personal Emoluments	648,429	681,944	681,944	647,145	689,393	689,393
<b>Total Statutory Expenditure</b>	648,429	681,944	681,944	647,145	689,393	689,393
<b>Total Subprogram 0531 :</b>	22,284,345	2,014,817	4,814,817	1,679,539	1,365,035	1,365,035



**BARBADOS ESTIMATES 2023 - 2024**

**PARTICULARS OF SERVICE**

<b>HEAD:</b>	<b>93</b>	<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>
<b>PROGRAMME:</b>	<b>521</b>	<b>Land Use Regulation &amp; Certification</b>
<b>PROGRAMME STATEMENT:</b>		To provide for the surveying of land for acquisition purposes; to establish control for property surveys and the provision of topographical maps.
<b>SUBPROGRAMME:</b>	<b>0536</b>	<b>LAND REGISTRY</b>
<b>SUBPROGRAMME STATEMENT:</b>		This Subprogram provides for the operation of the Land Registration Department. Its principal activities include compiling a comprehensive record of land title throughout the island; providing a data bank, repository and reference centre of land titles.

<b>MINISTRY OF HOUSING, LANDS AND MAINTENANCE</b>	<b>Actual Expenditure 2021-2022</b>	<b>Approved Estimates 2022-2023</b>	<b>Revised Estimates 2022-2023</b>	<b>Budget Estimates 2023-2024</b>	<b>Forward Estimates 2024-2025</b>	<b>Forward Estimates 2025-2026</b>
521 LAND USE REGULATION AND CERTIFICATION PROGRAM	\$	\$	\$	\$	\$	\$
<b>Subprogram 0536 Land Registry</b>						
102 Other Personal Emoluments	118,247	123,550	123,550	123,550	123,550	123,550
103 Employers Contributions	199,073	228,316	228,316	225,852	156,074	156,074
206 Travel	933	6,700	6,700	6,700	6,700	6,700
207 Utilities	69,132	114,880	114,880	78,880	69,880	69,880
208 Rental of Property	1,764	14,500	14,500	14,500	14,700	14,700
209 Library Books & Publications	3,500	7,900	7,900	7,900	8,000	8,000
210 Supplies & Materials	107,400	108,700	108,700	83,800	83,800	83,800
211 Maintenance of Property	141,746	276,480	276,480	277,215	317,215	317,215
212 Operating Expenses	13,403	94,350	94,350	130,000	88,150	83,150
226 Professional Services	91,629	150,000	150,000	150,000	70,000	70,000
<b>Total Non Statutory Recurrent Expenditure</b>	746,828	1,125,376	1,125,376	1,098,397	938,069	933,069
752 Machinery & Equipment	32,906	30,000	30,000	150,100		
753 Furniture and Fittings	50,917	50,000	50,000	50,000		
755 Computer Software	1,098,221	1,959,513	1,959,513	1,959,513		
<b>Total Non Statutory Capital Expenditure</b>	1,182,043	2,039,513	2,039,513	2,159,613		
101 Statutory Personal Emoluments	2,211,005	2,418,938	2,418,938	2,451,302	2,463,868	2,469,374
<b>Total Statutory Expenditure</b>	2,211,005	2,418,938	2,418,938	2,451,302	2,463,868	2,469,374
<b>Total Subprogram 0536 :</b>	4,139,877	5,583,827	5,583,827	5,709,312	3,401,937	3,402,443

**SUMMARY OF PERSONAL EMOLUMENTS**  
**Under the Responsibility of the Minister of Transport, Works and Water Resources**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	23,043,138	1,269,117		341,090	2,626,081	27,279,426
	<b>515. Electrical Engineering Services</b>						
0521.	Government Electrical Engineer's Department	1,411,606	10,329		17,070	150,322	1,589,327
	<b>516. Public Transportation Services</b>						
0523.	Licensing, Inspection of Vehicles	2,124,492	82,344		26,826	252,673	2,486,335
0525.	Improvement to Traffic Management	457,252	26,000			52,583	535,835
0526.	Parking System Car Parks	243,644	3,000			26,796	273,440
	Total	27,280,131	1,411,090		364,686	3,108,455	32,164,363

**NOTE:** The Permanent Secretary, Ministry of Transport, Works and Water Resources is the Accounting Officer for Head 81.

**SUMMARY OF PERSONAL EMOLUMENTS**  
**Under the Responsibility of the Minister of Transport, Works and Water Resources**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	23,043,138	1,269,117		341,090	2,626,081	27,279,426
	<b>515. Electrical Engineering Services</b>						
0521.	Government Electrical Engineer's Department	1,411,606	10,329		17,070	150,322	1,589,327
	<b>516. Public Transportation Services</b>						
0523.	Licensing, Inspection of Vehicles	2,124,492	25,998		6,526	252,673	2,409,689
0525.	Improvement to Traffic Management	457,252	26,000			52,583	535,835
0526.	Parking System Car Parks	243,644	3,000			26,796	273,440
	Total	27,280,131	1,334,444		364,686	3,108,455	32,087,717

**NOTE:** The Permanent Secretary, Ministry of Transport, Works and Water Resources is the Accounting Officer for Head 81.

## BARBADOS ESTIMATES 2023 - 2024

Item and Sub-Item Nos.	Establishment		HEAD 81 MINISTRY OF TRANSPORT, WORKS AND WATER RESOURCES	Salary Scale	Approved Estimates 2022-2023	Revised Estimates 2022-2023	Estimates 2023-2024
	2022-2023	2023-2024					
101.			<b>516. Public Transportation Services</b> Subprogram 0523: LICENSING, INSPECTION OF VEHICLES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Licensing Officer	S.6	92,592	92,592	92,592
(2)	1	1	Senior Vehicle Examiner	Z.10-6	54,990	54,990	61,515
(3)	1	1	Senior Testing Officer	Z.16-11	45,983	45,983	
(4)	3	3	Licensing Officer	Z.16-8	166,267	166,267	166,267
(5)	7	7	Testing Officer	Z.16-11	253,919	253,919	253,919
(6)	4	4	Vehicle Examiner	Z.16-11	198,824	198,824	192,590
(7)	1	1	Executive Officer	Z.16-11	53,431	53,431	50,315
(8)	1	1	Senior Transport Inspector	Z.23-14	38,477	38,477	
(9)	1	1	Assistant Accountant	Z.23-17	39,874	39,874	40,922
(10)	6	6	Transport Inspector	Z.27-20	235,502	235,502	166,484
(11)			Data Entry Operator I/	Z.33-24/			
(12)			Data Entry Operator II	Z.38-30			
(13)	22	22	Clerical Officer	Z.38-24	771,757	771,757	711,148
(14)	1	1	Section Leader	CI	37,498	37,498	37,498
(15)	1	1	Supervisor A	CIII	64,759	64,759	32,380
(16)	2	2	Heavy Duty General Worker	CIX	24,960	24,960	24,960
(17)			Operator IV	CVI			
(18)	1	1	Operator V	CVIII	25,383	25,383	25,383
(19)	24	24	General Worker	CX	244,069	244,069	244,069
(20)	1	1	Watchman	CX	37,552	37,552	24,450
	78	78	Total Item 101		2,385,838	2,385,838	2,124,492
102.			<i>Other Personal Emoluments</i> Temporary Staff				79,295
(1)			Acting Allowance and Payment of				
(2)			Substitutes		8,052	8,052	3,049
(3)			Overtime				
(4)			Hazard Allowance		20,300	20,300	20,300
(5)			Telephone Allowance		6,526	6,526	6,526
			Total Item 102		34,878	34,878	109,170
103.			<i>National Insurance Contributions</i>				
(1)					276,754	276,754	252,673
			Total Item 103		276,754	276,754	252,673
	78	78	<b>Total Subprogram 0523: Licensing, Inspection of Vehicles</b>		2,697,470	2,697,470	2,486,335

**SUMMARY OF PERSONAL EMOLUMENTS**  
**Under the Responsibility of the Minister of Housing, Lands and Rural Development**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
93.	Ministry of Housing, Lands and Maintenance						
	<b>Formulation Services</b>						
7090.	General Management and Coordination Services	1,722,608	49,006		54,270	165,590	1,991,474
0531.	Housing Planning Unit	647,145	119,143		35,542	77,459	879,289
0532.	Tenancies, Relocation and Redevelopment	37,429				4,772	42,201
	<b>513. Government Building Services</b>						
0517.	General Maintenance	1,743,472	138,328		29,250	192,681	2,103,731
0518.	Major Works and Renovations	1,282,374			10,000	144,470	1,436,844
	<b>521. Land Use Regulation and Certification Programme</b>						
0535.	Lands and Surveys Department	1,538,763	233,942		19,970	184,891	1,977,566
0536.	Land Registry	2,451,302	30,217		93,333	225,852	2,800,704
	<b>522. Land Property Acquisition and Management Programme</b>						
0538.	Legal Unit	648,882	12,486		40,382	58,523	760,273
0539.	Property Management	747,884	17,918		17,724	72,141	855,667
	<b>365. HIV/AIDS Prevention and Control Project</b>						
8310.	Prevention		71,937			6,881	78,818
	Total	10,819,859	672,977		300,471	1,133,260	12,926,567

**NOTE:** The Permanent Secretary, Ministry of Housing, Lands and Maintenance is the Accounting Officer for Head 93.

## BARBADOS ESTIMATES 2023 - 2024

Item and Sub-Item Nos.	Establishment		HEAD 93 MINISTRY OF HOUSING, LANDS AND MAINTENANCE	Salary Scale	Approved Estimates 2022-2023	Revised Estimates 2022-2023	Estimates 2023-2024
	2022-2023	2023-2024					
101.			<b>040. Direction and Policy Formulation Services</b> Subprogram 0531: HOUSING PLANNING UNIT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Housing Planner	S.5	102,992	102,992	102,992
(2)	2	2	Senior Housing Planner	Z.6-1	143,874	143,874	143,874
(3)	2	1	Housing Planner I/ Housing Planner II	Z.10-3/ Z.16-11	67,069	67,069	67,069
(4)	1	1	Senior Technical Assistant	Z.16-11	45,982	45,982	46,996
(5)	1	1	Supervisor Investigator	Z.16-11	53,431	53,431	53,431
(6)	5	4	Research Investigator	Z.23-17	179,064	179,064	143,251
(7)	2	2	Technical Assistant	Z.23-17	89,532	89,532	89,532
	14	12	Total Item 101		681,944	681,944	647,145
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		16,939	16,939	119,143
(2)			Travel Allowance		38,961	38,961	34,632
(3)			Telephone Allowance		910	910	910
			Total Item 102		56,810	56,810	154,685
103.			<i>National Insurance Contributions</i>				
(1)					69,663	69,663	77,459
			Total Item 103		70,571	70,571	77,459
	14	12	<b>Total Subprogram 0531: Housing Planning Unit</b>		799,695	799,695	879,289

## BARBADOS ESTIMATES 2023 - 2024

Item and Sub-Item Nos.	Establishment		HEAD 93 MINISTRY OF HOUSING, LANDS AND MAINTENANCE	Salary Scale	Approved Estimates 2022-2023	Revised Estimates 2022-2023	Estimates 2023-2024
	2022-2023	2023-2024					
			<b>521. Land Use Regulation and Certification Programme</b>				
			Subprogram 0536:				
			LAND REGISTRY				
			<i>Statutory Personal Emoluments</i>				
			<i>Land Registration</i>				
101.							
(1)	1	1	Registrar of Titles	S.3	127,417	127,417	127,417
(2)	1	1	Deputy Registrar of Titles	S.6	92,562	92,562	92,592
(3)	1	1	Manager, Information Systems	S.6	92,562	92,562	92,592
(4)	1	1	Network Administrator	S.9			74,577
(5)	1	1	Registration Officer	Z. 3-1			
(6)	2	2	Assistant Registrar	Z.6-1	136,415	136,415	136,415
(7)	1	1	Accountant	Z.16-8	58,106	58,106	58,106
(8)	3	3	Senior Legal Assistant	Z.16-11	153,281	153,281	157,957
(9)	1	1	Executive Officer	Z.16-11	53,431	53,431	53,431
(10)	1	1	Legal Secretary/ Secretary	Z.16-11/ Z.23 17	53,431	53,431	53,431
(11)	5	5	Legal Assistant	Z.23 17	211,598	211,598	211,598
(12)	1	1	Assistant Accountant	Z.23 17	44,765	44,765	44,765
(13)	1	1	Senior Clerk	Z.23 17	43,018	43,018	40,748
(14)	1	1	Senior Machine Operator	Z.23-17	44,765	44,765	44,765
(15)	7	5	Clerical Officer	Z.38-24	185,941	185,941	185,941
(16)	4		Stenographer/Typist	Z.38-24			
(17)	2	2	Machine Operator	Z.38-24			
(18)			Receptionist	Z.38-30	31,702	31,702	31,702
(19)	1	1	Vault Attendant	Z.38-30	31,702	31,702	31,702
(20)	1	1	Driver/Messenger	Z.38-30	31,702	31,702	31,702
(21)	1	1	Maid	Cat. X	24,407	24,407	24,407
(22)	1	1	General Worker	Cat. X	24,407	24,407	24,407
			LAND ADJUDICATION				
(23)	2	2	Commissioner of Titles	S.1	310,646	310,646	310,646
(24)	1	1	Chief Registration Officer	S.3	127,417	127,417	127,417
(25)	2	2	Senior Registration Officer	S.6	185,184	185,184	185,184
(26)	1	1	Principal Legal Assistant	Z.10-6			
(27)	1	1	Senior Legal Assistant	Z.16-11	53,172	53,172	53,172
(28)	0	0	Legal Assistant	Z.23-17	203,878	203,878	219,199
(29)	2	1	Stenographer/Typist	Z.38-24	37,429	37,429	37,429
	53	45	Total Item 101		2,418,938	2,418,938	2,451,302

## BARBADOS ESTIMATES 2023 - 2024

Item and Sub-Item Nos.	Establishment		HEAD 93 MINISTRY OF HOUSING, LANDS AND MAINTENANCE	Salary Scale	Approved Estimates 2022-2023	Revised Estimates 2022-2023	Estimates 2023-2024
	2022-2023	2023-2024					
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries				
(2)			Entertainment Allowance		39,718	39,718	39,718
(3)			Acting Allowance and Payment of Substitutes		30,217	30,217	30,217
(4)			Overtime				
(5)			Travel Allowance		45,327	45,327	45,327
(6)			Telephone Allowance		8,288	8,288	8,288
			Total Item 102		123,550	123,550	123,550
103.			<i>National Insurance Contributions</i>				
(1)					228,316	228,316	225,852
			Total Item 103		228,316	228,316	225,852
			<b>Total Subprogram 0536: Land Registry</b>		2,770,804	2,770,804	2,800,704
	57	57					